

Review of Size of Council and Proposed Electoral Ward Boundary Plan Options

Executive Summary:

This report is being provided to assist Members of Council with a process for discussing the Size of Council and Proposed Electoral Ward Boundary Plan Options submitted for consideration.

Recommendations:

THAT the report of the Corporate Services and Finance Commission dated June 25, 2015 regarding the Review of Size of Council and Proposed Electoral Ward Boundary Plan Options be received;

THAT the following proposals be explored in further detail (Motion to include list of proposals determined by Committee) at the July 16, 2015 Special Committee of the Whole meeting;

THAT at the July 16, 2015 Special Committee of the Whole meeting the council size for each proposal be established.

THAT the public meeting locations and dates, as contained within the report, be confirmed.

Purpose:

The purpose of this report is to provide the Council Size and Electoral Ward Boundary Plan proposals submitted by June 4, 2015 (Motion CW-136-2015) for Committee's review.

Background:

At its May 12, 2015 meeting, Council adopted the following motions from the Special Committee of the Whole meeting held on May 6, 2015:

Motion CW-133-2015-A

- 1. THAT the size of Council and the Electoral Ward Boundary system for the Corporation of the County of Prince Edward be reviewed.**

Motion CW-133-2015-B as Amended

- 2. THAT this review consists of, but not be limited to, the following proposals to create new Electoral Ward Boundaries:**

- Electoral Districts being North and South;
- The N.E.W. Plan;
- Plan 13; and
- Current Council Size and Electoral Ward Boundaries (Status Quo).

Motion CW-136-2015

3. THAT an advertisement be placed in the local papers, local radio and on the website immediately seeking further Electoral Ward Boundary proposals to be submitted no later than June 4, 2015, 5:00pm for Committee consideration.

Motion CW-137-2015

4. THAT a Special Committee of the Whole meeting be scheduled for Thursday, June 25, 2015 at 6:00 p.m. to review any additional proposals brought forward by Committee or a member of the public prior to June 4, 2015, and to initiate the review of all proposals.

Motion CW-138-2015 as Amended

5. THAT a Special Committee of the Whole meeting be scheduled for Thursday, July 16, 2015 at 6:00 p.m. for the purpose of finalizing the review of Electoral Ward Boundary proposals, recommending a preferred option or options and recommending a number of Councillors for each proposal for the purpose of vetting the option(s) by public consultation.

Motion CW-140-2015

6. THAT at least one public meeting be held in each Ward during September 2015.

Analysis/Comment:

Review of Proposals

Following the Special Committee meeting on May 6, 2015 and Council's request for additional Electoral Ward Boundary proposals a total of 12 additional proposals were received. Several emails and letters were also submitted on this matter. All proposals and correspondence received are included as attachments to this report.

Committee is now in a position to initiate the review of the proposals received, with the goal of completing this review at a Special Committee of the Whole meeting on July 16, 2015 and to be in the position of recommending the preferred options for public consultation scheduled to take place during September 2015.

To assist in the review process, it is suggested that the following steps be taken:

1. Committee commences the review of proposals and puts forward a motion selecting the proposals that Committee would like to review in greater detail at the July 16, 2015 Special Committee of the Whole meeting.
2. At the July 16, 2015 Special Committee of the Whole meeting, Committee will review in further detail those proposals selected on June 25, 2015 and will establish the size of council for each of the preferred option for public consultation.
3. At the July 16, 2015 Special Committee of the Whole meeting, Committee will confirm the preferred options, for public consultation during September 2015.

To assist Committee with the review process, the Clerk's Office has attached a comparison chart (Attachment #1) of all proposals received, including the criteria to be considered for each proposal.

Estimated population and elector information by current Ward is also provided, as follows:

Ward	Estimated Population	Resident Electors	Non-Resident Electors
1 Picton	3,622	3,397	352
2 Bloomfield	539	464	63
3 Wellington	1,982	1,763	238
4 Ameliasburgh	5,651	4,815	1,049
5 Athol	1,533	1,072	651
6 Hallowell	3,506	3,239	803
7 Hillier	1,960	1,510	757
8 North Marysburgh	1,548	1,134	780
9 South Marysburgh	1,115	784	627
10 Sophiasburgh	2,301	1,832	795
Total	23,757	20,010	6,115

Scoring the proposals

It is recommended that for the purposes of short-listing the proposals being reviewed at this meeting one point be given if the proposal meets the criteria in each section. Those (number of proposals to be determined at the meeting) selected will be subjected to a more detailed scoring system that will be brought forward to the July 16, 2015 special Committee of the Whole meeting.

Public Consultation Process

On May 12, 2015, Council adopted Committee of the Whole Motion CW-140-2015, confirming that at least one public meeting is to be held in each current ward as part of the public consultation process. Staff has tentatively booked the following locations and dates during the month of September 2015, and request Committee's confirmation to proceed with booking, advertising and posting these public meetings.

Hall	Date
Bloomfield Town Hall	Tuesday, September 1
Wellington Town Hall	Thursday, September 3
Athol Town Hall	Wednesday, September 9
Ameliasburgh Town Hall	Thursday, September 10
Sophiasburgh Town Hall	Monday, September 21
North Marysburgh Town Hall	Wednesday, September 23
Picton Community Centre	Thursday, September 24
Hillier Town Hall	Monday, September 28
South Marysburgh Town Hall	Wednesday, September 30

As part of the Public Consultation process, and in addition to public meetings, conducting a survey is suggested as an additional avenue to receive input from the owners and/or residents of the County. A draft copy of the survey is attached (Attachment #19) for review and comment. The proposed survey includes the requirement of the name of the person completing the survey. This requirement is to validate the survey and ensure that respondents are residents of the municipality, or owner/spouses of owners of property in the municipality.

The survey will be posted on the County's website during the month of September. Hard copies will be placed in all library branches (subject to approval by the Library Board), and at municipal office locations.

Next steps following Public Consultation

A report providing the results of the public meetings and survey will be included on the Committee of the Whole agenda for the regular meeting on October 29, 2015. Depending on the results of the public meeting, Committee may wish to determine the preferred option and council size at that time, or defer a decision until the November 12, 2015 Committee of the Whole meeting.

Strategic Plan/Priority Implications:

None identified for the recommendations of this report.

Financial Implications:

An estimated budget of costs for the public consultation process will be provided at the July 16, 2015 special Committee of the Whole meeting.

Notice/Consultation:

None identified for the recommendations of this report.

Other Options:

None identified for the recommendations of this report.

Attachments:

1. Comparison Chart of all Proposals submitted
2. Proposal North and South Electoral Wards
3. N.E.W. Plan – Gary Mooney dated June 1, 2015
4. Plan 13 John Thompson
5. Plan for 10 Councillors – 7 Wards – Barry Turpin
Plan for 12 Councillors – 8 Wards- Barry Turpin
Plan for 12 Councillors – 9 Wards – Barry Turpin
6. Plan for 10 Councillors – 10 Wards – Dennis Fox **
Plan for 8 Councillors – 1 Ward Election at Large – Dennis Fox
7. Plan for 10 Councillors – 10 Wards – Heather Drennon**
8. Plan for 10 Councillors – 10 Wards – Angus Ross**
9. Plan for 6 Councillors per Ward plus 2 Councillors elected at large- Utilize N.E.W. Plan – 3 Wards – Robert Christie
Plan for 6 Councillors per Ward plus 4 Councillors elected at large – Utilize N.E.W. Plan – 3 Wards – Robert Christie
10. Plan for 10 Councillors – 5 Wards – Ian Inrig
11. Plan for 5 Councillors – 5 Wards – Julia Swedak
12. Plan for 5 Councillors – 5 Wards – Anonymous
13. Email from– Kathleen Vowinckel – Status Quo Option
14. Email from Doug Parker - Status Quo Option
15. Email from Robert Rogers – Election at Large – did not suggest a number of Councillors
16. Email received from Bruce Dowdell providing comments

17. Letter from Jim McPherson – prefers either the 2 Ward proposal North and South or the 3 Ward N.E.W. Plan
18. Letter from Charles and Arline de Bourbon – prefers N.E.W. Plan option
19. Copy of Communications Plan
20. Proposed on-line and hard copy Resident Survey

Prepared by:

Kim White, Clerk

June 18, 2015

Commissioner Approval:



M. Susan Turnbull, BSc, CPA, CGA
Commissioner of Corporate
Services and Finance

June , 2015

Acting CAO Approval:



James Hepburn
Acting Chief Administrative Officer

June , 2015

PLAN NAME	STATUS QUO (Current structure)	Meets criteria	NORTH AND SOUTH ELECTORAL WARDS	Meets criteria	The New Plan has been moved to page 5 and includes 3 options		JOHN THOMPSON Plan 13	Meets criteria	BARRY TURPIN Plan for 10 Councillors	Meets criteria	BARRY TURPIN Plan for 12 Councillors Version A	Meets criteria	BARRY TURPIN Plan for 12 Councillors Version B	Meets criteria
Number of Electoral Wards	10		2				9		7		8		9	
Plan provides for an odd number of Council Members (to solve tie vote issue)	No		Yes				No		Yes		Yes		Yes	
Does the proposal allow all electors to cast the same number of votes? (voter parity)	No		Yes				No		No		No		No	
Number of Councillors Proposed (Excluding Mayor) (Note all proposals can be amended as to the Councillor representation)	15 Picton-2 Hallowell-2 Ameliasburgh-3 Sophiasburgh-2 Balance of Wards have 1 Councillor		10 5 Councillors per Electoral Ward				13 Picton-2 Bloomfield/ Hallowell-2 Ameliasburgh-3 Balance of Wards to have 1 Councillor		10 Picton-1 Bloomfield/ Hallowell-2 Wellington-1 Ameliasburgh-2 Hillier-1 Athol, South and North Marysburgh-2 Sophiasburgh-1		12 Picton-2 Bloomfield/ Hallowell-2 Wellington-1 Ameliasburgh-3 Athol and South Marysburgh-1 Hillier-1 North Marysburgh-1 Sophiasburgh-1		12 Picton-2 Bloomfield/ Hallowell-2 Wellington-1 Ameliasburgh-2 Athol-1 Hillier-1 North Marysburgh-1 South Marysburgh-1 Sophiasburgh-1	
Configuration of new electoral wards (using current ward reference)	<u>STATUS QUO</u> 1. Picton 2. Bloomfield 3. Wellington 4. Ameliasburgh 5. Athol 6. Hallowell 7. Hillier 8. North Marysburgh 9. South Marysburgh 10. Sophiasburgh		<u>North Electoral Ward</u> Wellington Ameliasburgh Hillier Sophiasbsurgh <u>South Electoral Ward</u> Picton Bloomfield Athol Hallowell North Marysburgh South Marysburgh				1. Picton 2. Bloomfield and Hallowell 3. Wellington 4. Ameliasburgh 5. Athol 6. Hiller 7. North Marysburgh 8. South Marysburgh 9. Sophiasburgh		1. Picton 2. Bloomfield and Hallowell 3. Wellington 4. Ameliasburgh 5. Hillier 6. Athol/ South/ North Marysburgh 7. Sophiasburgh		1. Picton 2. Bloomfield and Hallowell 3. Wellington 4. Ameliasburgh 5. Athol and South Marysburgh 6. Hillier 7. North Marysburgh 8. Sophiasburgh		1. Picton 2. Bloomfield and Hallowell 3. Wellington 4. Ameliasburgh 5. Athol 6. Hillier 7. North Marysburgh 8. South Marysburgh 9. Sophiasburgh	
Does the proposal distribute the population and electors equitably?														
Does the proposal respect identifiable communities of interest?														
Does the proposal utilize														

COMPARISON OF NEW ELECTORAL WARD PROPOSALS (Attachment #1)

natural, physical boundaries that are locally recognized?														
Does the proposal serve the larger public interest of all electors of the municipality in contrast to the interest of a small group?														
Total number of criteria points that the proposed and current plan achieves														

COMPARISON OF NEW ELECTORAL WARD PROPOSALS (Attachment #1)

PLAN NAME	DENNIS FOX Proposal #1	Meets criteria	DENNIS FOX Proposal #2	Meets criteria	HEATHER DRENNAN	Meets criteria	ANGUS ROSS	Meets criteria	ROBERT CHRISTIE Option 2	Meets criteria	ROBERT CHRISTIE Option 3	Meets criteria	IAN INRIG	Meets criteria
Number of Electoral Wards	10		At Large		10		10		3 - N.E.W. Plan		3 – N.E.W. Plan		5	
Plan provides for an odd number of Council Members (to solve tie vote issue)	Yes		Yes		Yes		Yes		Yes		Yes		Yes	
Does the proposal allow all electors to cast the same number of votes? (voter parity)	Yes		Yes		Yes		Yes		Yes		Yes		Yes	
Number of Councillors Proposed (Excluding Mayor) (Note all proposals can be amended as to the Councillor representation)	10		8		10		10		8 2 per Ward and 2 elected at large		10 2 per Ward and 4 elected at large		10 2 per Ward	
Configuration of new electoral wards (using current ward reference)	STATUS QUO		1 Electoral Ward		STATUS QUO		STATUS QUO		<u>North Electoral Ward</u> Ameliasbsurgh Sophiasburgh <u>East Electoral Ward</u> Picton Athol North Marysburgh South Marsyburgh <u>West Electoral Ward</u> Bloomfield Wellington Hallowell Hillier		<u>North Electoral Ward</u> Ameliasbsurgh Sophiasburgh <u>East Electoral Ward</u> Picton Athol North Marysburgh South Marsyburgh <u>West Electoral Ward</u> Bloomfield Wellington Hallowell Hillier		Ward 1 – portions of Ameliasburgh, Hallowell, Hillier, Sophiasburgh Ward 2 – portions of Ameliasburgh, Hallowell, North Marysburgh and Sophiasburgh Ward 3 – Bloomfield, Wellington, plus portions of Hallowell, Hillier, Sophiasburgh Ward 4 – Athol, South Marysburgh, plus portions of Hallowell, North Marysburgh Ward 5 - Picton	
Does the proposal distribute the population and electors equitably?														

Does the proposal respect identifiable communities of interest?														
Does the proposal utilize natural, physical boundaries that are locally recognized?														
Does the proposal serve the larger public interest of all electors of the municipality in contrast to the interest of a small group?														
Total number of criteria points that the proposed and current plan achieves														

COMPARISON OF NEW ELECTORAL WARD PROPOSALS (Attachment #1)

PLAN NAME	JULIA SWEDAK	Meets criteria	ANONYMOUS PROPOSAL	Meets criteria	GARY MOONEY N.E.W. Plan Option1 9 Councillors	Meets criteria	GARY MOONEY N.E.W. Plan1 Option 2 12 Councillors	Meets criteria	GARY MOONEY N.E.W. Plan Option 3 15 Councillors	Meets Criteria		
Number of Electoral Wards	5		5		3		3		3			
Plan provides for an odd number of Council Members (to solve tie vote issue)	No		No		No		Yes		No			
Does the proposal allow all electors to cast the same number of votes? (voter parity)	Yes		Yes		Yes		Yes		Yes			
Number of Councillors Proposed (Excluding Mayor) (Note all proposals can be amended as to the Councillor representation)	5		5		9 3 Councillors per Electoral Ward		12 4 Councillors per Electoral Ward		15 5 Councillors per Electoral Ward			
Configuration of new electoral wards (using current ward reference)	Ward 1 Expanded Picton Ward 2 North of Cty Rd 1 and east of 62 Ward 3 North of Cty Rd 1 and west of 62 Ward 4 County Rd 10 through middle of East Lake – east Ward 5 County Rd 10 through middle of East Lake - west		Ward 1 Picton Ward 2 Hallowell and Bloomfield Ward 3 Wellington, Hillier, Sophiasburgh Ward 4 Ameliasburgh Ward 5 Athol, North Marysburgh, South Marysburgh		<u>North Electoral Ward</u> Ameliasbsurgh Sophiasburgh <u>East Electoral Ward</u> Picton Athol North Marysburgh South Marsyburgh <u>West Electoral Ward</u> Bloomfield Wellington Hallowell Hillier		<u>North Electoral Ward</u> Ameliasbsurgh Sophiasburgh <u>East Electoral Ward</u> Picton Athol North Marysburgh South Marsyburgh <u>West Electoral Ward</u> Bloomfield Wellington Hallowell Hillier		<u>North Electoral Ward</u> Ameliasbsurgh Sophiasburgh <u>East Electoral Ward</u> Picton Athol North Marysburgh South Marsyburgh <u>West Electoral Ward</u> Bloomfield Wellington Hallowell Hillier			
Does the proposal distribute the population and electors equitably?												

Does the proposal respect identifiable communities of interest?												
Does the proposal utilize natural, physical boundaries that are locally recognized?												
Does the proposal serve the larger public interest of all electors of the municipality in contrast to the interest of a small group?												
Total number of criteria points that the proposed and current plan achieves												

Moving Forward

Although the requirement for councillor representation is established by population and not electoral counts, the following figures may become part of the discussion as the process moves forward.

As a starting point, based on the recommendation of the Citizens' Assembly and a previous Committee of the Whole motion put forward, I am suggesting that the size of council be reduced to 10 Councillors and a Mayor at large, with consideration being given to a 2 Electoral District System as utilized in the existing Hasting and Prince Edward Public School Board Electoral Wards (Attachment 3), as follows:

Electoral District 1 – comprising Ward 3-Wellington, Ward 4-Ameliasburgh, Ward 7-Hillier and Ward 10-Sophiasburgh

Population - 10,954 (estimated)

Electoral - 12,759, including non-residents (MPAC - Mar 10 2015)

Electoral District 2 – comprising Ward 1-Picton, Ward 2-Bloomfield, Ward 5-Athol, Ward 6-Hallowell, Ward 8-North Marysburgh and Ward 9-South Marysburgh

Population - 11,309 (estimated)

Electoral - 13,366, including non-residents (MPAC - Mar 10 2015)

Difference in Population for this scenario = 355

Difference in Electoral Count for this scenario, including non-resident = 607

Strategic Plan/Priority Implications:

None identified for the recommendations of this report.

Financial Implications:

None identified for the recommendations of this report.

Notice/Consultation:

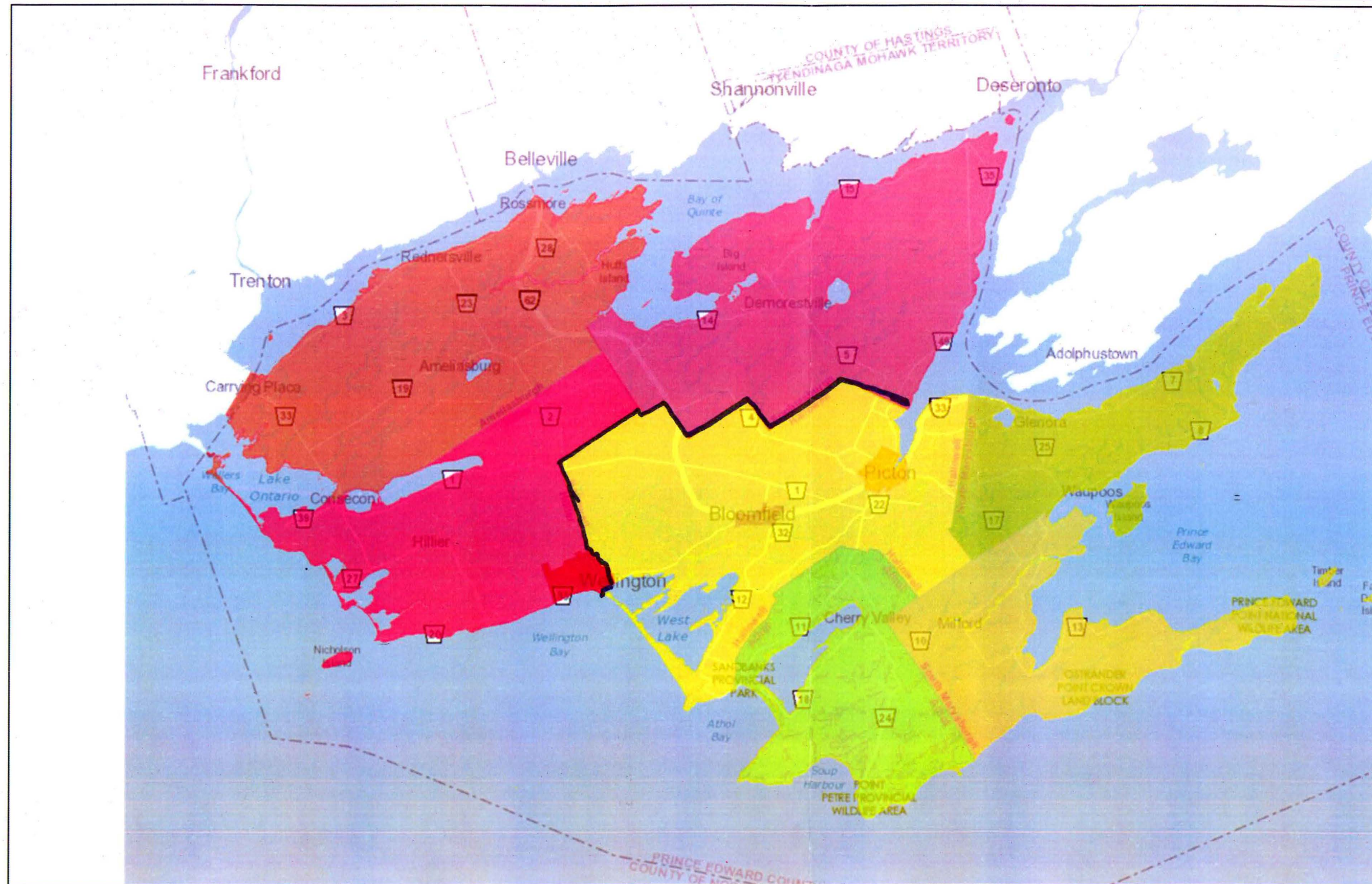
None identified for the recommendations of this report.

Other Options:

None identified for the recommendations of this report.

SCHOOL BOARD ELECTION BOUNDARIES

THIS MAP IS NOT TO BE USED FOR NAVIGATION



Legend

Municipal Ward

- Ameliasburg
- Athol
- Bloomfield
- Hallowell
- Hillier
- North Marysburgh
- Picton
- Sophsburgh
- South Marysburgh
- Wellington

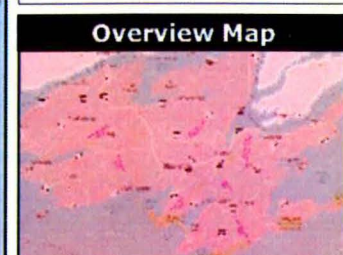
Building Footprints

Boundaries

- Municipal
- County

Streams & Rivers

Parks

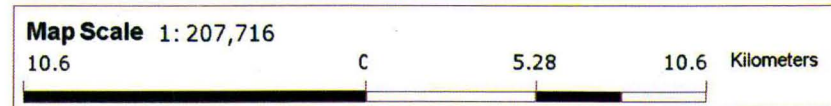


Notes

North - RED tones
Population - 10,954 *

South - YELLOW tones
Population - 11,309 *

*estimated population**



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Prince Edward County

332 Picton Main St.
Picton, ON
K0K2T0
www.pecounty.on.ca

The N.E.W. Plan for restructuring Prince Edward County Council [June 1, 2015]

The County has been wrestling with Council size (15 Councillors plus the Mayor) for several years. Some citizens and Councillors want fewer Councillors; others favour the status quo. But many people are concerned that reducing Council size would require changes to the County's Historic Ward structure. Others want to improve Councillor representation – e.g. rep. by pop. – which could also affect the ten Historic Wards. Due to these interlinked factors, every discussion on Council size gets complicated quickly, and ends up going nowhere.

The N.E.W. Plan proposal achieves four key objectives: (1) Preserves the County's ten Historic Wards with NO boundary changes; (2) Improves Councillor representation; (3) Highlights three development areas and (4) Allows flexibility in Council size.

Three Electoral Wards. The N.E.W. plan creates 3 Electoral Wards which overlay the County's 10 Historic Wards and which have almost equal populations, (see map and population data on page 3):

- a. North Electoral Ward covers Ameliasburgh and Sophiasburgh.
- b. East Electoral Ward covers Picton, North Marysburgh, South Marysburgh and Athol.
- c. West Electoral Ward covers Hallowell, Bloomfield, Wellington and Hillier.

With equal numbers of Councillors. The three Electoral Wards, with almost equal populations, are allocated equal numbers of Councillors. Under the N.E.W. Plan, there can be as many as 5 Councillors for each Electoral Ward, or as few as 2 each. Each Councillor represents all electors and residents of his/her Electoral Ward.

Achieves four key objectives. Each is important for the future:

1. **Preserves the County's ten Historic Wards.** Three Electoral Wards overlay the County's ten Historic Wards for purposes of Councillor representation. The ten Historic Wards, which have their origins in United Empire Loyalist times, are preserved unchanged -- the same names, boundaries, town halls, libraries and road signage.
2. **Improves Councillor representation.** Here are benefits from having Electoral Wards with multiple Councillors:
 - a. **Excellent rep. by pop.** With Electoral Wards having almost equal populations and equal numbers of Councillors, excellent representation by population is achieved. Currently, one vote in Bloomfield is worth almost four votes in Wellington and one vote in South Marysburgh is worth more than 1.5 votes in Hillier.
 - b. **Choice of Councillor.** With more than one Councillor representing each Electoral Ward, citizens have a choice of Councillors to contact, which can be important for contentious issues or special needs. At present, four Wards have 2 or 3 Councillors each, while six Wards have only one Councillor each.
 - c. **Team of Councillors.** Each Electoral Ward has a team of Councillors representing the geographical area, allowing collaboration on area issues, sharing of the workload, and backup during absences. Currently, only four of the ten Wards have more than one Councillor.
 - d. **Mix of rural and urban.** Each Electoral Ward is mostly rural, but with an urban centre for access to facilities and services. North is near Belleville and Trenton (see #3 below re the future); East includes Picton; West includes Wellington and Bloomfield. Councillors have direct responsibility for both rural and urban issues whereas, currently, 11 Councillors represent all-rural areas and 4 Councillors represent all-urban areas.
 - e. **Manageable number per Councillor.** Assuming nine Councillors, and splitting the workload, each Councillor is responsible for about 2,600 residents / 2,900 electors or, with 15 Councillors, 60% of these numbers. For comparison, each Councillor in Belleville is responsible for about 6,000 residents.
3. **Highlights three development areas.** The N.E.W. Plan, with three Electoral Wards based on geography, highlights north County for future community and commercial development, with Rossmore as an urban centre, along with east County / Picton and west County / Wellington.
4. **Allows flexibility in Council size.** The number of Councillors per Electoral Ward may be 5, 4, 3 or 2 each, depending on Council's decision, resulting in as many as 15 Councillors (= 5 x 3) or as few as 6 (= 2 x 3). This number could be changed in the future without affecting the ten Historic Wards.

Odd or even number? With an odd number of Councillors (e.g. 15 or 9) plus the Mayor, there is potential for a tie vote on a motion when all are present. In this situation, there must be at least two more yes votes than no votes (e.g. 9-7 or 6-4) -- thereby requiring a greater consensus. If this is considered undesirable, Council voting rules can be changed so that the chair of the meeting votes only to break a tie, which also enhances the chair's neutrality.

The N.E.W. Plan for restructuring Prince Edward County Council [June 1, 2015]

Population growth. If the population of one Electoral Ward grows much larger than the others (likely to take ten years), one Councillor can be added to that Electoral Ward only, to rebalance rep. by pop. and Councillor workload.

At-Large system? Some people favour conversion to an At-Large system, whereby each Councillor represents the entire County. This is essentially the N.E.W. Plan, but with only one Electoral Ward. The N.E.W. Plan, with three Electoral Wards, offers the simplicity of At-Large, while avoiding its major disadvantages:

- a. Each geographical area of the County, with its unique characteristics and challenges, has several Councillors specifically allocated to it. Under At-Large, no Councillor is specifically responsible for a given geographical area, so residents living in outlying areas of the County may not get sufficient attention.
- b. During election campaigns, each candidate's costs and required travel area are one-third those of an At-Large system. At-Large favours candidates with greater financial resources, or ready access to funding.
- c. During the Council term, each Councillor's required travel area is one-third that of an At-Large system.

Three Electoral Wards or two? A two Electoral Ward plan has also been proposed. Which will be most effective? Three Electoral Wards will encourage cooperation / collegiality, while two will lead to competition / divisiveness:

- With 3 Councillor teams, any motion at Council requires Yes votes from at least 2 teams to pass. Example: Council size of 10, with 9 Councillors, 3 per Electoral Ward. Six votes are needed, requiring support from at least 2 of the 3 teams. The same holds true for a Council size of 16. Each Councillor team always needs support from another team for any initiative, not likely to be the same team every time. Therefore, it is in each team's best interests to maintain a cooperative / collegial working relationship with the other teams.
- A structure with 2 Councillor teams leads naturally to competition between the teams. Members of a given team are inclined to support each other, with each team seeing the other as competition from time to time. The result is repeated tie votes among Councillors, requiring the Mayor to break the tie. Over time, this continuing competition builds tensions between the two teams, leading to divisiveness.

Consideration of Council size. Proponents of a smaller Council cite cost savings and time efficiencies, while those who favour the status quo emphasize the value of a broad range of views. By unlinking Historic Wards, Councillor representation and Council size, the N.E.W. Plan allows consideration of Council size free of complicating factors.

Decision by Council. The Plan works equally well for a small or large Council. The decision on the number of Councillors is made by Council, with advice from the Citizen's Assembly, and input from the general public.

Continuation with 15 Councillors? If the decision is to continue with the current Council size, there are still benefits from implementing the N.E.W. Plan in 2018: improved Councillor representation, and Electoral Wards in place to preserve the County's 10 Historic Wards if a future Council decides to reduce the number of Councillors.

Transition to fewer Councillors? If it is decided to reduce Council size, this can be implemented fully in 2018, or phased in over time. Some examples of transition plans, assuming a decision to reduce to 9 Councillors:

- a. Reduce to 9 in 2018; or
- b. Reduce to 12 in 2018 and 9 in 2022; or
- c. Retain 15 in 2018 and reduce to 9 in 2022.

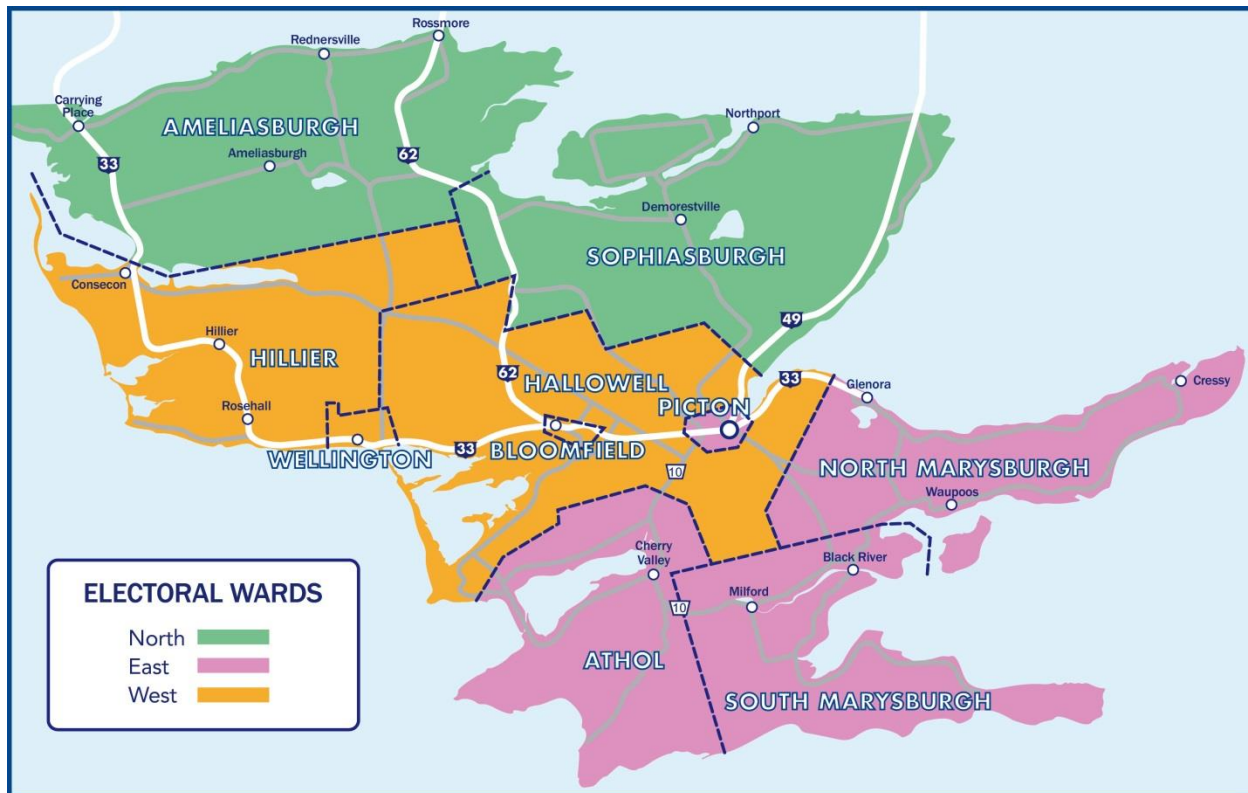
Fair to all. There are now 5 Councillors in each proposed Electoral Ward. Transition to a smaller Council will be fair to current Councillors, as each will have access to an equal number of seats – 4, 3 or 2 -- in the Electoral Ward.

Feasibility of plan. Any restructuring plan needs to be shown to be workable and, ideally, should not result in significant additional costs to taxpayers. The N.E.W. Plan, involving a simple overlay of Electoral Wards on Historic Wards, with no boundary changes, is clearly workable, with modest transition costs and minimal additional ongoing costs. The Plan requires only a one-time change to the election process, modest additions to internal recordkeeping and minor changes to external communications to support both Electoral and Historic Wards.

It's time to move forward. Seventeen years after municipal amalgamation is an opportune time to resolve the issue of Council size, while preserving the County's Historic Ward structure and improving Councillor representation. The N.E.W. Plan offers a simple, inexpensive and permanent means to achieve these objectives.

The N.E.W. Plan for restructuring Prince Edward County Council [June 1, 2015]

Map of 3 Electoral Wards overlaid on 10 Historic Wards



Many thanks to Sacha Warunkiw for the map of Electoral and Historic Wards.

Permanent resident and electoral populations by Electoral and Historic Wards

		Permanent residents	Electors				Current Councillors	Number per Councillor	
			Resident	Non-Resident	Total	Ratio N-R / T		Perm res	Electors
North E.W.	Ameliasburgh	5651	4815	1049	5864	18	3	1884	1955
	Sophiasburgh	2301	1832	795	2627	30	2	1151	1314
	Total	7952	6647	1844	8491	22	5		
East E.W.	Picton	3622	3397	352	3749	9	2	1811	1875
	N. Marysburgh	1548	1134	780	1914	41	1	1548	1914
	S. Marysburgh	1115	784	627	1411	44	1	1115	1411
	Athol	1533	1072	651	1723	38	1	1533	1723
	Total	7818	6387	2410	8797	27	5		
West E.W.	Bloomfield	539	464	63	527	12	1	539	527
	Hallowell	3506	3239	803	4042	20	2	1753	2021
	Wellington	1982	1763	238	2001	12	1	1982	2001
	Hillier	1960	1510	757	2267	33	1	1960	2267
	Total	7987	6976	1861	8837	21	5		
All E.W.	Total	23757	20010	6115	26125	23	15	1584	1742
	Average	7919			8708				

Notes:

- Population numbers are taken from the staff report to the Committee of the Whole dated May 6, 2015.
- "Permanent residents" include both adults and children (under age 18).
- "Electors" are adult Canadian citizens, both (a) full-time residents and their spouses, and (b) non-residents (absentee and part-time resident property owners and part-time tenants) and their spouses.

Gary Mooney
 Prince Edward County
gary.mooney@actel.ca
 613-919-8765

Kim White

From: John @ Jane Thompson [REDACTED]
Sent: May-06-15 7:45 AM
To: Kim White
Subject: Update to reflect resident/non resident electors

Kim,

These are the charts with the bottom one also updated to reflect the newly reported numbers of resident/non resident Electors.

WARD PROPOSAL MAY 6/2015	EST POPULATION	COUNCILLORS	POP PER COUNCILLOR	PERCENT OF AVG
AMEILIASBURGH	5651	3	1884	105%
PICTON	3622	2	1811	101%
WELLINGTON	1982	1	1982	110%
HILLIER	1960	1	1960	109%
NORTH MARYSBURGH	1548	1	1548	86%
SOUTH MARYSBURGH	1115	1	1115	62%
ATHOL	1533	1	1533	85%
BLOOMFIELD/HALLOW	4045	2	2023	113%
SOPHIASBURGH	2301	1	2301	128%
TOTALS	23757	13	1795	AVERAGE

WARD PROPOSAL	ELECTORS RESIDENT AND NON	COUNCILLORS	ELECTORS PER COUNCILLOR	PERCENT OF AVERAGE
AMEILIASBURGH	5864	3	1955	97%
PICTON	3749	2	1875	93%
WELLINGTON	2001	1	2001	100%
HILLIER	2267	1	2267	113%
NORTH MARYSBURGH	1914	1	1914	95%
SOUTH MARYSBURGH	1411	1	1411	70%
ATHOL	1723	1	1723	86%
BLOOMFIELD/HALLOW	4569	2	2285	114%
SOPHIASBURGH	2627	1	2627	131%
TOTALS	26125	13	2006	AVERAGE



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www.avast.com

Barry Turpin

PROPOSAL FOR COUNCIL RESTRUCTURING

TAKE TWO PROPOSALS FOR TEN (10) COUNCILLORS AND TWO PROPOSALS FOR TWELVE (12) COUNCILLORS TO THE PUBLIC FOR FEEDBACK. AFTER WE RECEIVE FEEDBACK, WE DECIDE EITHER 10, OR 12 OR LEAVE THE SAME.

CURRENT:

WARD	VOTERS	REP	VOTE
1. PICTON	3230	1615	2
2. BLOOMFIELD	525	525	1
3. WELLINGTON	1767	1767	1
4. AMELIASBURGH	5110	1703	3
5. ATHOL	1390	1390	1
6. HALLOWELL	3267	1634	2
7. HILLIER	1878	1878	1
8. NORTH MARYSBURGH	1574	1574	1
9. SOUTH MARYSBURGH	1141	1141	1
10. SOPHIASBURGH	2180	2180	2
TOTALS	22062		15

VERSION FOR 10

WARD	VOTERS	REP	VOTE
A. PICTON	3230	3230	1
B. BLOOMFIELD HALLOWELL	3792	1896	2
C. WELLINGTON	1767	1767	1
D. AMELIASBURGH	5110	2555	2
E. HILLIER	1878	1878	1
F. ATHOL SOUTH MARYSBURGH NORTH MARYSBURGH	4105	2053	2
G. SOPHIASBURGH	2180	2180	1
TOTALS	22062		10

Barry Turpin

VERSION A FOR 12

WARD	VOTERS	REP	VOTE
A. PICTON	3230	1615	2
B. BLOOMFIELD HALLOWELL	3792	1896	2
C. WELLINGTON	1767	1767	1
D. AMELIASBURGH	5110	1703	3
E. ATHOL SOUTH MARYSBURGH	2531	2531	1
F. HILLIER	1878	1878	1
G. NORTH MARYSBURGH	1574	1574	1
H. SOPHIASBURGH	2180	2180	1
TOTALS	22062		12

VERSION B FOR 12

WARD	VOTERS	REP	VOTE
A. PICTON	3230	1615	2
B. BLOOMFIELD HALLOWELL	3792	1896	2
C. WELLINGTON	1767	1767	1
D. AMELIASBURGH	5110	2555	2
E. ATHOL	1390	1390	1
F. HILLIER	1878	1878	1
G. NORTH MARYSBURGH	1574	1574	1
H. SOUTH MARYSBURGH	1141	1141	1
I. SOPHIASBURGH	2180	2180	1
TOTALS	22062		12

Size of Council and Electoral Ward Boundaries Proposal

For

Prince Edward County

Two Proposals Submitted by Dennis Fox

May 25, 2015

PAGE 1 of 5

Background and Reminders

1/ I know for those making the decisions already understand that there is not a perfect solution to this challenge of determining the size of council and ward boundaries. No solution will satisfy everyone – but a decision is required that will reflect the result and the desires of the residents from the 2010 referendum.

2/ I believe it was in 2008 that this matter went before the OMB and it was from their decision that the council of the day was given the opportunity to deal with the issue of the size of council first. As a result of the OMB decision, the question was put to the citizens of PEC during the 2010 Municipal Election.

3/ While the voting percentage (49.63%) was just slightly under the desired 50% level, over 80% (7569) of those ballots cast (9367) clearly showed that the community wanted a change to the current council structure. Those few voices who claim that the community doesn't care about this issue are very much mistaken. The idea that there are more important issues to deal with is simply an excuse to avoid dealing with this one. There is no issue more important to Council than proving its credibility to the community.

4/ Since the 2010 referendum, Council has unsuccessfully attempted to deal with the restructuring issue.

5/ During the 2014 Municipal Election, this topic of Council size was one of the most talked about issues – both at the door and at the debates. The community is expecting those who they elected to keep their promise of a smaller Council.

6/ Council should make every attempt to be the decision-maker with this issue. It is my understanding that if this situation is not resolved, then the OMB could make it for this community. Not a satisfying situation for anyone.

Identifying the basic problem with the current structure and possible outcomes.

A community with a population of approximately 25,000 does not need, nor benefit from having a council of 16 members. It is over representation and it does not improve the level of democracy for the citizens of PEC. What needs to be remembered is that a very significant number of citizens (7569) have voted for change, and also a past council had appointed the Citizen's Assembly to make recommendations for change – which they did. However, even with a 16 member council, still nothing has happened. This current council has promised to now follow through with change. My fear is that if it doesn't, the OMB will make it for us and as for council, the voters will lose confidence in them – that should concern everyone. Not forgetting that if council fails to act now, they will have successfully disenfranchised their own community from the democratic process – meaning what and who we vote for really doesn't matter to those we elected.

Proposal #1

It is a basic formula of one councillor per current ward, plus the position of mayor. Ten councillors elected by their ward + the mayor elected at large = 11 member council

Rationale

1/ IF maintaining the 10 wards is a priority, then this proposal maintains the historical ward boundaries and gives them a real purpose to exist. My concern is (as some proposals have suggested) that once wards are grouped into electoral

districts – in time, the wards will lose their identity. It could also allow for the situation of the larger wards having “their” people elected, leaving the smaller wards feeling left out of the voting process.

**** Having an elected representative from each ward eliminates this problem.**

2/ While there is a population difference between the wards, in my opinion, the difference is not an obstacle that can't be overcome. The fact is there are many communities that have one councillor representing one ward that have populations greater than all of PEC. For PEC to have wards with 2 or even 3 representatives is only proof of how hastily things were organised back at the time of amalgamation – that situation should not be allowed to last forever. Even the population difference between Bloomfield and Picton or Ameliasburgh is only that of several thousand. The fact is that one person can easily handle one ward in PEC regardless of its size. I believe that people of good will could make this proposal work - if the will is there!

3/ Regardless of the number of people a councillor represents in this proposal, he/she will still require the support of the other councillors. No one councillor nor ward will have an advantage nor disadvantage over another. Each will need the co-operation of the others around the table to make decisions – for all residents of PEC. The work load difference between a more populated ward and a less populated ward is negligible. When additional help is needed in a particular ward over an issue, then that is why there is a council and staff to assist – it is called team work.

4/ With 11 members of council, clear decision-making with a majority vote can be achieved.

5/ This proposal will equally give every ward and every voter a representative on council. It may also improve council co-operation and performance.

(See following page for Proposal #2)

Proposal #2

There would be 8 councillors, plus the mayor = 9 members of council.

ALL candidates would run at large - the eight candidates with highest number of votes across the county are elected.

Rationale

1/ IF the maintaining of the ward electoral boundaries is not a priority, then I believe that this proposal is a possibility for Council's consideration.

2/ This format forces the candidates to campaign county-wide, allowing them the opportunity to familiarize themselves with "county-wide" issues and it will also allow them to gain an appreciation for the people of the county. Hopefully by doing so, an increased level of co-operation and understanding at council may be achieved.

3/ For the voters it will require them to pay closer attention to who the candidates are and for what they stand for. For the voter, their vote becomes even more important to the candidates and carries weight in a county-wide way. This format may increase interest among voters and increase the importance of debates.

4/ This format will improve the sense of responsibility and accountability that a councillor has to the entire community – not just to those voters in their current ward.

5/ By no longer having voting based on the historic wards, this format could solidify the county into becoming one community, with one identity.

6/ Over time, this format will give the voter the sense that they have eight councillors they can call when confronted with a problem – not just one.

7/ The 9 member council allows for clear decision-making.

8/ Eight (8) councillors are enough to provide good “county-wide” representation and provide a good level of personal interaction with their constituents.

Closing Comments

I have provided Council with two possible proposals - one using the ten historic wards as the foundation for the new organizational structure, the other not. Knowing that sensitivity, integrity and clear thinking are required to make this decision, I have every confidence that council will come to the right decision on behalf of the people of Prince Edward County, by bringing forward a sound proposal for a smaller council, to be implemented in time for the 2018 Municipal Election.

I hope that my proposals have helped Council, in some way, to arrive at the best decision for our community.

Respectfully submitted by,

Dennis Fox

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Karen Kirby

From: Heather Drennan [mailto:h.drennan@cityofpenticton.ca]
Sent: Saturday, May 30, 2015 11:49 AM
Subject: Re: Council Size

Dear Kim,

I think the Electoral Ward Boundaries should remain the same and then elect just one Councillor per ward.

However it is done, the number of council members must be lowered as it is ridiculously high right now.

With a smaller council maybe decisions would actually be made and in a timely manner.

Good luck
Heather Drennan

PROPOSAL FOR A REDUCTION OF THE SIZE OF COUNCIL IN PRINCE EDWARD COUNTY

EQUALITY PLAN

Residents of Prince Edward County have expressed a strong desire to see a reduction in the size of council. At the same time, however, there is a wish to see the historic ward boundaries respected and yet bring about a more equitable representation by population than is currently the case. The three proposals that have been put forward to Council only partially cover these points, although the N.E.W. plan by Gary Mooney comes closest to meeting these needs.

The proposal that I am putting forward takes a radically different approach to the issue yet fully respects the existing ward boundary and individual councillor wants while at the same time completely addresses the representation by population and inequality of vote that has been a bone of contention in the past where the value of an individual's vote can vary widely from ward to ward with particular imbalance in Bloomfield.

Proposal

1. That council be composed of 10 (ten) councillors plus the Mayor;
2. That current ward boundaries remain unchanged;
3. That each ward elect 1 (one) councillor;
4. That the value of each councillor's vote at council meetings be directly linked to the number of permanent residents in the ward and is expressed as the percentage that the ward represents of the overall total of permanent residents in the County;
5. That councillors' salaries be adjusted to a base amount of \$17,000 plus \$3 per capita for each permanent resident in their ward.

Benefits:

1. The population wish for a reduction in the size of council is met.
2. The desire to retain historic wards is met.
3. Representation by population is fully met.
4. Value of vote is fully equalised.
5. Any vote at council would only pass if councillors representing more than 50% of the population voted in favour, which would bring about real democracy in the County. Currently a vote representing less than 50% of residents could pass at council.
6. The likelihood of a tie vote at council becomes remote as the determining factor is percentage of population rather than count of hands.

7. The cost of councillors is reduced overall by about \$48,000.
8. Councillors' salaries would reflect the population they represent and the lowest would be approximately the same as today.
9. Any change in population would be fully reflected in the vote weighting at council and in councillors' adjusted salaries.
10. Prince Edward County would become the standard-bearer for true representation by population.

Drawbacks:

1. It is true "outside the box" thinking and perhaps might be seen as too radical a change
2. The percentages would have to be tallied at the end of each council vote rather than just counting hands.

A table showing the impacts of this proposal is attached at Appendix 1

Angus Ross

[REDACTED]

[REDACTED]

[REDACTED]

APPENDIX 1

Detailed data

Ward	Permanent residents	Percentage of vote & residents	Current percentage of council	Base salary	Adjustment	Total
Ameliasburgh	5,651	23.8%	20.00%	\$17,000	\$16,953	\$33,953
Sophiasburgh	2,301	9.7%	13.33%	\$17,000	\$6,903	\$23,903
Picton	3,622	15.3%	13.33%	\$17,000	\$10,866	\$27,866
N. Marysburgh	1,548	6.5%	6.67%	\$17,000	\$4,644	\$21,644
S. Marysburgh	1,115	4.7%	6.67%	\$17,000	\$3,345	20,345
Athol	1,533	6.5%	6.67%	\$17,000	\$4,599	\$21,599
Bloomfield	539	2.3%	6.67%	\$17,000	\$1,617	\$18,617
Hallowell	3,506	14.8%	13.33%	\$17,000	\$10,518	\$27,518
Wellington	1,982	8.3%	6.67%	\$17,000	\$5,946	\$22,946
Hillier	1,960	8.3%	6.67%	\$17,000	\$5,880	\$22,880
Total	23,757	100.0%	100.0%	\$170,000	\$71,271	\$241,271

Submitted By Robert Christie

During the 2014 election, Council size and configuration were an important part of the dialogue. As a result of that dialogue, the previous consultations and subsequent proposals, it is clear that it is not acceptable to maintain the current size of council. It is also clear from the above that council must be reduced in size and restructured to become more effective. What is more, Mayor Quaiff has a clear mandate to move this issue forward as quickly as possible to ensure that the balance of this Council's term is free to address the pressing issues facing the County.

The above statement is based on the following:

1. The 2010 ballot question "Are you in favour of Council commencing a public consultation process to review the size of Council for the County of Prince Edward?" resulted in 71% of voters voting yes.
2. It has to be assumed that the underlying concern of voters in answering yes was to see Council size reduced as the idea of increasing Council size would take the representation level even further out of the normal range than it already is.
3. The Citizens Assembly that resulted from the ballot question recommended a Council size of 10 Councillors plus the Mayor (this was the choice of 81% of the 70 Citizen Assembly members). The Assembly did not address ward boundaries other than to suggest the need for local voices (i.e. not a one ward system with at large Councillors). The Assembly specifically called for an even number of Councillors with the Mayor as tie breaker to ensure Council effectiveness.
4. Mayor Quaiff stated during his campaign that he would push for resolution of this issue within the first year of the new Council, 2015.
5. There has been a significant amount of money spent on this issue already and the people of the County are not inclined to spend more on something that has taken so long to address and cost so much. That is, there is no stomach for more public consultation, referenda, or expert opinion.
6. In general terms municipal councils for communities the size of Prince Edward tend to have representation in excess of 8,000 voters per councillor and most often have a much higher count.
7. Currently our representation ranges from just over 500 voters per councillor to just under 6,000. This is both unfair and creates a council of too large a size to be effective.
8. Our current council configuration of 15 Councillors plus the Mayor is not effective as there is no tie breaker vote.

Of the proposals currently before Council, the suggestion of two wards dividing the County on a north/south basis risks amplifying tensions that already exist between these two zones. We need to have a County that is represented by Councillors committed to representing the entire County no matter where they come from. Councillors must have an ear for local concerns while dealing with these in the context of the greater good.

The three electoral ward system option has the advantage of avoiding this divide while closely matching population count between ward boundaries. One issue with this approach is that it blends urban Picton with the rural southern wards of Athol, South Marysburgh and North Marysburgh. Some might argue that the interests of rural and urban are too varied. I would suggest that both are advantaged as the differences in interest are not significant enough to outweigh the stronger voice on council. The problem with this system as suggested is the failure to have an even number of councillors with the Mayor as tie breaker. This system also preserves the traditional ward boundaries that we all enjoy, even if they no longer would hold significance in terms of elections on their own.

I would like to propose that we adopt three electoral wards reflecting the breakdown in Mr. Mooney's proposal. However, I would suggest that they be represented by two (2) Councillors each plus the Mayor. My reasoning is as follows:

1. This level of representation is still far better than most municipalities of this size in Canada at just over 4,000 electors per councillor.
2. Six Councillors plus a Mayor will make for a far more responsive Council with less of a tendency to form cliques or be intransigent on issues.
3. The ability to break ties will make the Mayor relevant and force the council to be responsive or be held responsible for failing to act (currently issues can be left to die in a tie vote with no one taking responsibility one way or the other).
4. The breakdown suggested in this proposal reasonably reflects a collection of common local interests in each electoral ward.
5. A reduction of this magnitude would also allow council to consider doubling the pay of the next councillors and increasing the Mayors pay (presumably by the value of one Councillor) and still be less expensive than it is now. This is an important issue given the work load of this "part time" council and the need to attract as broad a range of potential councillors as possible.

If there is a concern that committee work might suffer (I would argue that committee structure could be such that it would not) or that the three way split needed to be more homogeneous, we could consider two potential options.

Option 2 – 2 Councillors elected in each electoral ward totalling 6 plus 2 Councillors elected at large for a total of 8 plus the Mayor.

Option 3 – 2 Councillors elected in each electoral ward totalling 6 plus 4 Councillors elected at large for a total of 10 plus the Mayor.

Thank you for your consideration on such an important matter. Council has to be made right to be effective, making this issue the preeminent one confronting the County today. Congratulations for tackling what has been a thorny issue to date, hopefully you can resolve it quickly and move on.

Sincerely

Robert Christie

30 Edgemoor Crescent, Picton, ON K0K 2T0

Appendix 1 Council Size

	Representation			
	Electors	Current Councillors	Electors Per Councillor	Percent Of Population
Current				
Picton	3749	2	1875	7.2%
Bloomfield	527	1	527	2.0%
Wellington	2001	1	2001	7.7%
Ameliasburgh	5864	3	1955	7.5%
Athol	1723	1	1723	6.6%
Hallowell	4042	2	2021	7.7%
Hillier	2267	1	2267	8.7%
North Marysburgh	1914	1	1914	7.3%
South Marysburgh	1411	1	1411	5.4%
Sophiasburg	2627	2	1314	5.0%
	26125	15		
Wellington & North W				
Hallowell	4042			
Hillier	2267			
Bloomfield	527			
Wellington	2001			
	8837	2	4418.5	16.9%
North E				
Ameliasburgh	5864			
Sophiasburg	2627			
	8491	2	4245.5	16.3%
Picton & South				
Picton	3749			
Athol	1723			
North Marysburgh	1914			
South Marysburgh	1411			
	8797	2	4398.5	16.8%
2 Councillors Per Electoral Ward		6		
Councillors at Large	Option 2	2		
Councillors at Large	Option 3	4		

Plus Mayor	Option 1	7
	Option 2	9
	Option 3	11

A SUBMISSION TO PROPOSE A REDUCTION TO THE NUMBER OF COUNCILLORS IN THE MUNICIPAL COUNCIL OF THE MUNICIPALITY OF PRINCE EDWARD AND THE CREATION OF FIVE WARDS FROM WHICH TO ELECT THEM.

YOUR WORSHIP, THE MAYOR and COUNCILLORS

As you are intimately aware, the current number of councillors originated at the time of amalgamation in 1998 and was determined by the townships of the County and the urban areas of Picton, Bloomfield, and Wellington and the population in each. For simplicity, the boundaries of each township and urban area were used as the ward boundaries. This produced a council of fifteen (15) councillors and the mayor (elected at large). This even number (16), on occasion, produced tied votes and stymied business, a highly undesirable situation.

Over the ensuing 15 years you and your predecessors have grappled with the issue of council's size with a possible reduction in numbers and the possible requirement to change the ward boundaries. In all their actions and discussions, a stalemate resulted. Finally in 2013 the council authorized the creation of a citizens assembly under the guidance of Associate Professor Jonathan Ross of Queen's University to examine the issue.

The Citizens Assembly consisting of 23 residents of the County (24 were intended but one dropped out at the last minute frustrating replacement attempts) representing members with the same characteristics (same age, gender, and ward) met on three Saturdays in July and August 2013 and arrived at a consensus that the council of the municipality should consist of 10 councillors and the mayor. The Assembly made the following recommendation:

"We, the Prince Edward County Citizens' Assembly, recommend that the appropriate size-of-council be ten (plus mayor), distributed across a number of wards that satisfies the values we have articulated."

While this recommendation was universally endorsed by the Assembly members, four members disagreed with submitting it to council for action. Their concerns were that "changing the size- of- council is the wrong solution to the wrong problem" and "Council is too large, but ten is too small: Fourteen councillors is a more appropriate size-of-council, not ten."

No mention or recommendation was made by the Citizens' Assembly about changing the ward boundaries because it felt that such action was not in its mandate.

Subsequent to the Citizens' Assembly report and recommendation with which the council took no action, other than its receipt, former Mayor Peter Mertens submitted a report which included a plan (5b) for a new ward division of the county into five (5) electoral wards as follows:

WARD 1	Portion of current Ward 4 Ameliasburgh Portion of current Ward 6 Hallowell Portion of current Ward 7 Hillier Portion of current Ward 10 Sophiasburgh	Total 5157 (estimated)
WARD 2	Portion of current Ward 4 Ameliasburgh Portion of current Ward 6 Hallowell Portion of current Ward 8 North Marysburgh Portion of current Ward 10 Sophiasburgh	Total 5162
WARD 3	All of current Ward 2 Bloomfield All of current Ward 3 Wellington Portion of current Ward 6 Hallowell Portion of current Ward 7 Hillier Portion of current Ward 10 Sophiasburgh	Total 4944 (estimated)
WARD 4	All of current Ward 5 Atholl Portion of current Ward 6 Hallowell Portion of current Ward 8 North Marysburgh Al of current Ward 9 South Marysburgh	Total 4937 (estimated)
WARD 5	All of current Ward 1 Picton Portion of Ward 6 Hallowell	Total 5058 (estimated)
Municipal Population (supplied by MPAC)		25258

He also included a plan 5a which I am not considering since it requires the partition of Bloomfield into two wards which I feel is undesirable. A chart portraying Plan 5b is attached.

The proposed wards are defined geographically as:

Ward 1: Ameliasburgh Township

less that portion lying east of Hwy 62 from Rossmore to the junction of the Cty Rd 2 and Hwy 62 in the vicinity of Mountain View;

plus that portion of **Sophiasburgh** lying west of Hwy 62 between Cty Rd 2 at Mountain View and the junction of the Burr Rd and Hwy 62;

plus that portion of **Hillier** Township lying north of the Burr Rd and the junction of the Burr Rd and Cty Rd 2, and then running south down Cty Rd 2 to the junction with Cty Rd 1 and then west on Cty Rd 1 to the junction of the Melville Rd and Cty Rd 1 and then north to Lakeshore Drive to Consecon.

Ward 2: **Sophiasburgh** Township

plus that portion of Ameliasburgh described above encompassing Massassauga Rd at Rossmore, east to Peats Pt Rd to Sunrise Ct., south to Huff's Island, and south to the junction of Hwy 62 and Cty Rd 2 at Mountain View;

plus that portion of **Hallowell** Township from the junction of Consecon Creek and Hwy 62 on the east of Hwy 62 running south along Hwy 62 to the west boundary of Bloomfield and then north to Cty Rd 1 along Cty Rd 30 **excluding Bloomfield**, and then east along Cty Rd 1 to Hwy 33 at Waring's Corners and then north and east along Hwy 33 to the boundary of Picton and then around Picton to the north boundary of Picton to Hwy 49, **excluding the Town of Picton**, north to the north-east boundary of Hallowell Township;

plus that portion of **Hallowell** Township lying north of the Loyalist Parkway (Hwy 33) plus that portion of North Marysburgh also lying north of the Loyalist Parkway (Hwy 33) including Lake on the Mountain as far east as the Bradley Crossroad;

less that portion of Sophiasburgh lying west and north of the junction of Consecon Creek and Hwy 62 to Mountain View airport.

Ward 3 **Hillier** Township

plus that portion of **Hallowell** lying west of Hwy 62 and south of concession lines II of Hallowell Township and IV of Hillier Township and south to West Lake **including the Village of Bloomfield**, and that portion of MacDonald's Island lying west of the Wesley Acres Rd, **plus the Village of Wellington**,

less that portion added to Ameliasburgh above and that portion added to Sophiasburgh above.

Ward 4 **Atholl, South Marysburgh, and North Marysburgh Townships,**

plus that portion of Hallowell Township lying north of the Atholl Township boundary to West Lake to the Wesley Acre Rd to Hwy 62 and east along Stanley St excluding Bloomfield, south-east to the Mallory Crossroad and then north to Cty Rd 1, then east to but excluding Picton to Cty Rd 10, then north to Kingsley Rd and east to and then north along Clarke Rd to Cty Rd 8, then west to the eastern town limits of Picton to the Loyalist Parkway;

less that portion ceded to Sophiasburgh along the Loyalist Parkway to the Bradley Crossroad, east of Lake-on-the-Mountain .

Ward 5 Picton

plus that portion of Ward 4 from Cty Rd 10 to Kingsley Rd and east to and then north along Clarke Rd to Cty Rd 8, then west to the eastern town limits of Picton to the Loyalist Parkway.

Any errors or omissions in defining the boundaries of the proposed wards cited above can be corrected by the municipal staff.

SUBMISSION

I support Mayor Merten's Plan 5b and resubmit it for acceptance by Council as the Ward organization for the next municipal election in 2018. A 5 ward configuration with two (2) councillors per ward allows for a ten councillor council as recommended by the Citizens' Assembly.

DISCUSSION

WARD BOUNDARIES

As you are keenly aware, there has been much discussion in the Council's prior discussions, the media, and other spokespersons, about council size around ward boundaries. Concern has been expressed that "the historical ward boundaries" will be changed. This reflects the erroneous thinking on the part of those expressing such a view, in that the "historical ward boundaries" have only existed since 1998 when they were drawn to create the voting districts from which the new councillors for the single tier municipal government created by amalgamation, would be elected. At that time the boundaries of the townships were used, augmented by the inclusion of the urban areas of Picton, Bloomfield, and Wellington.

That decision was apparently made so that each township would be represented on council with a different number of councillors reflecting the different populations in each ward. The thinkers at that time erred in their thinking that township representation was importance, rather than the people being represented. The latter is of prime importance; the former negligible. Hence the emphasis on representation by population.

It is emphasized that ward boundaries define voting districts. They do not affect the historical township boundaries. An act of the provincial parliament is required to change the historical township boundaries; a voting district (ward) can be changed by the stroke of a pen!

REPRESENTATION BY POPULATION

Attempting to determine ward boundaries based on population is a challenging exercise.

To obtain accurate numbers of residents is difficult. Values have been obtained from Statistics Canada, the National Census of 2006 and 2011, and the Municipal Property Assessment Corporation. They vary. However, the Supreme Court of Canada has allowed a variance of 25 % in such values. Therefore the figures used in the chart above reflect such allowable variance. Nonetheless, the municipal staff has estimated the county population to be 23757 as of 29 April 2015. The staff will continue to determine the population, as closely as possible, and make minor adjustments to the proposed ward boundaries to accommodate any changes to ward population in time for the next election of 2018, This is a completely appropriate employment of that staff whose function among others is to do just that in preparation for an election.

In exercising representation by population, each councillor should represent approximately the same number of constituents. Currently that is not the case. Picton councillors(2) represent 1811 each, while Bloomfield councillor represents 539, and Wellington's councillor represents 1982. North Marysburgh councillor represents 1548; South Marysburgh councillor represents 1115, and Athol's councillor represents 1533. Ameliasburgh's councillors (3) represent 1884 each while Sophiasburgh's councillors (2) represent 1151 each. Hillier's councillor represents 1960 and Hallowell's councillors (2) represent 1753 each. Ideally each councillor in the current council should represent 1584 constituents. 15×1584 equals 23760, the total estimated by the municipal staff.

In a council of 10 councillors, each councillor would represent an estimated 2376 constituents and since the proposed wards can be adjusted for population shifts that can be the case.

OTHER VALUES CONSIDERED BY THE CITIZENS' ASSEMBLY

Greater Good

The needs of the entire County come first wherever possible, and should take precedence over individual or regional needs. The current number of councillors and the current ward configuration make it too easy for decision making to become captured by regional interests. This does not mean that individual interests should be completely eliminated.

Balance and Fairness

The needs of the County should take precedence over the needs of each ward. There should be a balance between the needs of business and labour; permanent and non-permanent residents; urban and rural interests; north/south. All wards should have urban and rural elements whenever possible. A 10 councillor system is large enough to ensure that there will be a low councillor-to-resident ratio and provides for representation of smaller communities on council.

Accessibility to Citizens, Responsiveness and Engagement

These values are core features of a good council. Councillors make these values available to their constituents. For a small community, having easy access to councillors is an important virtue. Having a low councillor-to-resident ratio allows constituents to maintain this access. A ten member council plus the mayor with two councillors per ward ensures easy access, responsiveness and engagement for the residents of the ward.

Effectiveness

Effectiveness may be understood as Council governing and not managing; councillors are elected to govern and make policy, not administer and execute - the staff are employed to do that. An effective council should not have tie votes. Based on population projections, ten councillors would maintain a desirable resident-to-councillor ratio. The existing ward system in the County does not constitute 'effective representation'.

Forward Thinking

Looking to the future, there is a need for the council number to be able to adapt to population growth. The County population is expected to grow by 2000 over the next two decades. A council of ten, plus the mayor, is a reasonable balance between effectiveness and adaptability.

COMMENT

I cannot reconcile the premise of some of you who apparently believe that you are entitled to "change your mind" about voting to reduce the council size. You were elected by your constituents because you said you favoured reduction and would support their similar wish. Then once elected you feel free to do as you please. To me, this is misrepresentation and demonstrates a conviction that you believe that you are a councillor with his own agenda, not a representative of others.

It seems to me that this continuing dithering by council about resolving the issue of council reduction and the application of the recommendation of the Citizens' Assembly arises from Council's inability to craft a by-law to effect the reduction. Surely, there are examples available elsewhere in the province where municipalities have taken such action and changed ward boundaries as well. Taking action would dispel the erroneous claim that we are tired of the subject - we are equally tired of being told we are tired by those who do not want any changes when in reality we want the issue resolved.

There is a very ugly undercurrent rampant in the County that this issue will not be resolved by members of council who fear the loss of their "job". Such rumours do a disservice to you all. Since the changes are not due until the 2018 municipal election, there is adequate time to make personal adaptations on whether to run again or not.

Whatever your decision, you can vote to change council size and you can vote to change ward boundaries and in doing so, you can give effective representation of your constituents' wishes.

SUMMATION

The proposed and recommended 10 council members from 5 wards meets the following criteria:

1. Provides for an odd number of council members (including the mayor) to solve the tie vote issue.
2. Allows for more efficient council meetings.
3. Allows for all electors to cast the same number of votes
4. Distributes the population and electors equitably thereby satisfying the requirement for equal representation in all wards as dictated by the principle of representation by population
5. Respects identifiable communities of interest
6. Utilizes natural, physical boundaries that are locally recognized
7. Serves the larger public interest of all electors of the municipality in contrast to the interest of a small group
8. Allows for adequate representation per ward so that each councillor can provide reinforcement to the other councillor thereby sharing the workload and being able to provide representation if there is a conflict of interest or illness or absence with the other councillor

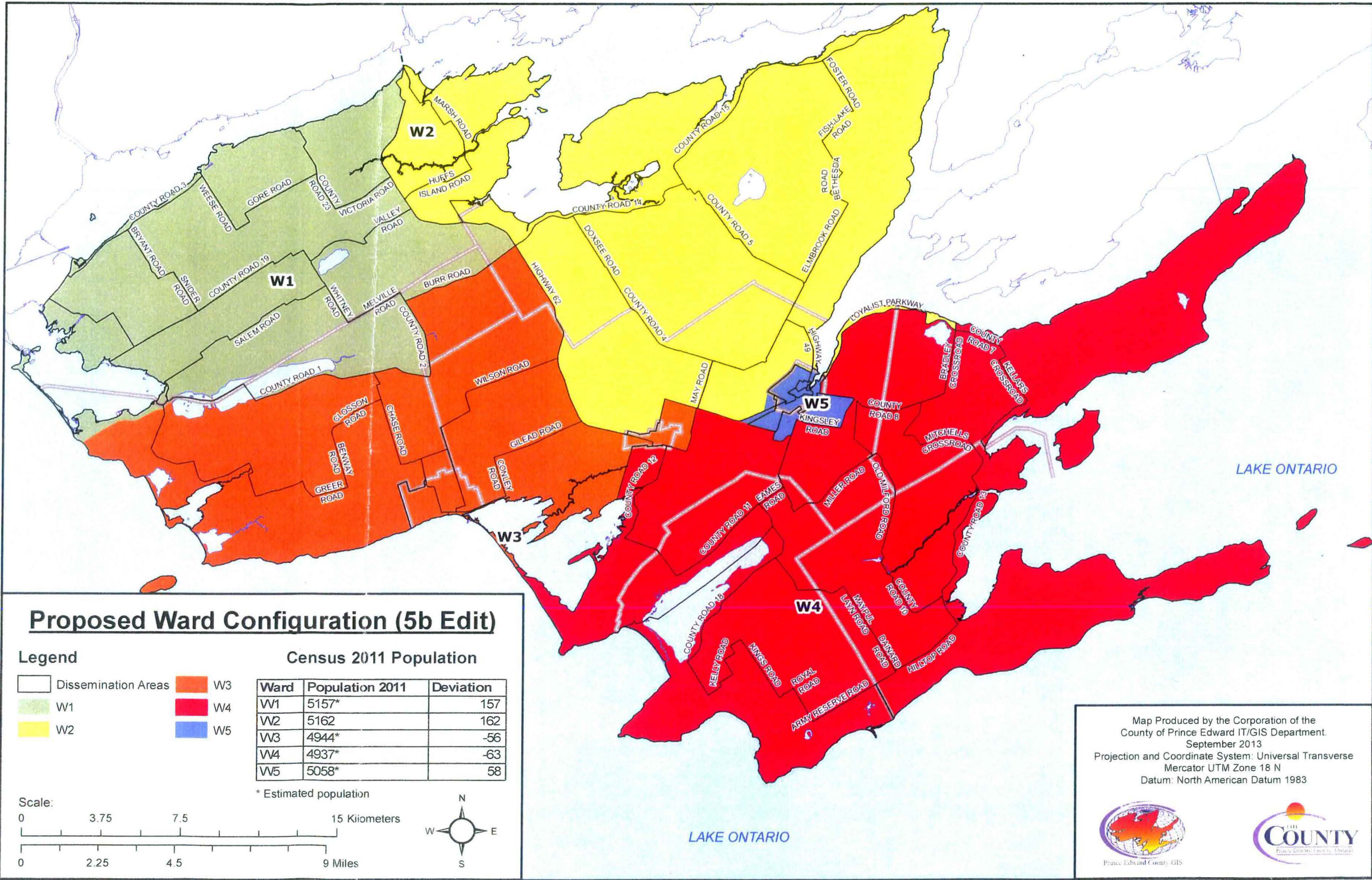
Again, I submit Mayor Merten's Plan 5b for acceptance by Council as the Ward organization for the next municipal election in 2018, with a council of ten councillors and the mayor. A 5 ward configuration with two (2) councillors per ward allows for a ten councillor council as recommended by the Citizens' Assembly.

Thank you.

Ian D. Inrig
Wellington



att: map indicating the five proposed wards



Proposed Ward Configuration (5b Edit)

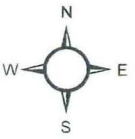
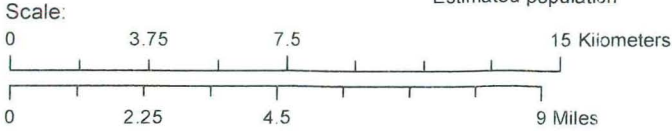
Legend

- Dissemination Areas
- W1
- W2
- W3
- W4
- W5

Census 2011 Population

Ward	Population 2011	Deviation
W1	5157*	157
W2	5162	162
W3	4944*	-56
W4	4937*	-63
W5	5058*	58

* Estimated population



Map Produced by the Corporation of the
County of Prince Edward IT/GIS Department
September 2013
Projection and Coordinate System: Universal Transverse
Mercator UTM Zone 18 N
Datum: North American Datum 1983

Prince Edward County GIS

Kim White

From: Julia Swedak [mailto:jswedak@princeedward.ca]
Sent: May-26-15 12:13 PM
To: Kim White
Subject: Ward Boundry Input
Attachments: County of Prince Edward Ward Configuration Maps.pdf

Kim, I live in Picton, work in Tweed. My input is from an older document when the county looked at several options. I would propose the 5 ward system (file attached), which has the most even distribution of population. 1 councilor per ward plus a mayor, maybe even a duty mayor. Although, in other municipal structures the deputy mayor is often appointed from existing councilors. What we have to remember here is we are a population of **25,258 people**. That is approx 5,000 people per councilor. In Kingston (11,000 per councilor) and Belleville (6200 per councilor). Council owes it to their constituents to be more streamlined and economically accountable. This decision is long overdue. These are tough economic times and we need to downsize council, I believe this was yet again an election issue. As well the biggest argument for streamlining council is the ability to increase its decision making capacity/turnaround time by decreasing the number councilors that are required for a decision. Time to be brave and make things happen.

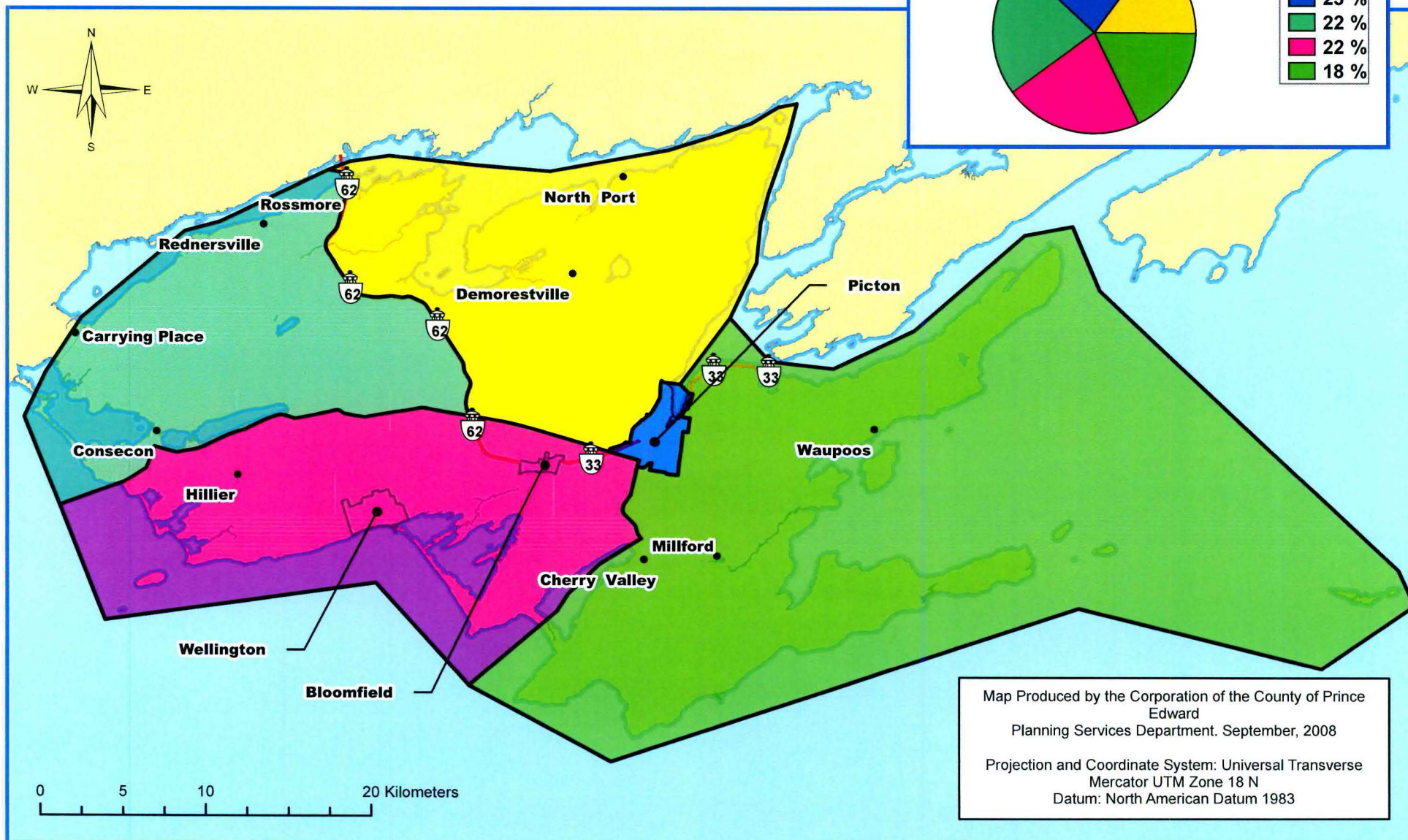
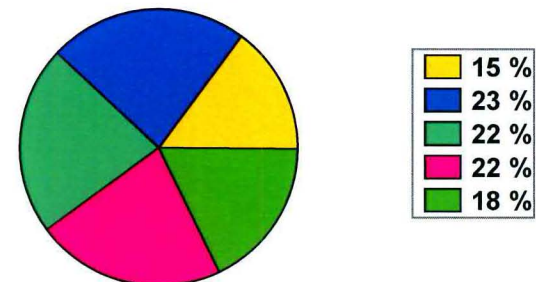
Regards, Julia

Julia Swedak, PMP, Cert. APM, MCPM
Director of Quality and Decision Support
1 McTearns St., Tweed, ON K0K 3T0
jswedak@princeedward.ca
519-248-1141 ex 298

Possible Ward Configurations in Prince Edward County

5 WARDS

Population Percentage Per Ward



Map Produced by the Corporation of the County of Prince
Edward
Planning Services Department. September, 2008
Projection and Coordinate System: Universal Transverse
Mercator UTM Zone 18 N
Datum: North American Datum 1983

Kim White

From: [REDACTED]
Sent: June-02-15 3:10 PM
To: Kim White
Subject: Number of councillors

Mayor and Council
Prince Edward County

I agree there are too many councillors in the County. I believe a councillor should serve the whole county not just where he or she lives. So vote in 6 good people, 5 councillors and a mayor and let them serve us all. I live in Picton but would go to a councillor I know with a problem not necessarily the Picton representative. That person should be able to deal with my issue the same as a Picton representative. We are the City of Prince Edward now not Bloomfield or Athol or Wellington. Once the councillors are elected they would be assigned a district as follows based on population taken from 2006 statistics on your website.

Ameliasburg	5571
Picton	4673
Athol+N Marysburg+S Marysburg	3713
Sophiasburg+Hillier+Wellington	5825
Hallowell+Bloomfield	5264

This is my solution for whatever it is worth. No need to change the townships or their names. Councillors will run for the City of Prince Edward not a specific township or area.

Consider the number of councillors Belleville has and its population. Sometimes more is not necessarily better.

I do not wish my name mentioned anywhere, I am just proposing an idea.

Thanks for your time

Review of Size of Council

Proposal - that the size of Council and the designation of Ward Boundaries remain as is, unchanged.

The issue of Council size has taken up a lot of our Councillor's time since amalgamation. Every time it has come before Council, any motion for change has been defeated.

Recently (May 2015) the Fraser Institute published a study on the benefits of the municipal amalgamations instituted by Mr. Harris in the late 1990's to Ontario counties. The study suggests that there were no benefits, and in some cases even disadvantages to these new "smaller, leaner" administrative structures. (<http://www.fraserinstitute.org/research-news/display.aspx?id=22657>)

Both Mayor Quaiff and Councillor Gale have stated that there is no financial gain in any proposed change. This leaves the non-financial, intrinsic factors to consider.

The above study strongly doubts whether there would be any improvements in efficiency with loss of representation. Certainly there has been no data presented to Council or the electors that this would be the case.

The other non-financial factors that need to be considered are representation, participation, workload and historical issues. These are all very closely linked.

Representation is a major factor. The more Councillors we have, spread over all parts of the County, the more every resident will feel that a voice exists at the council table representing his/her point of view. Yes, debates take longer, but opinions are heard from Bloomfield, to Long Point to Carrying Place, Rossmore and Picton and all points in between. It is irrelevant that we have "more Councillors" than some other municipalities. We must have what works for us ... and this Council structure **is** working for the County!

There are two sides to participation. Firstly, participation by residents. Councillor Harrison reminded us that prior to amalgamation, many residents attended every township council meeting and held councillors to account. This was certainly the case in Sophiasburgh, where I was elected to Council for three terms. Councils were accessible and directly accountable. This was democracy in action. As the size of Council decreases, it distances itself from the residents.

The second aspect of participation is that, as wards increase in size, campaigning for Council, and attending meetings, becomes impossible for anyone except those retired. We are limiting the composition of Council, and thus the relevance of the input to any decision is diminished.

As the size of Council decreases, the workload for each Councillor will increase. How much more can any of you read, how many more meetings can you attend, and how many more residents concerns can you address, without making this a full-time position?

Many, many residents have made it quite clear (in the 2013 petition to leave the County as is) that they do not wish any changes made. The County is becoming known as the "go to"

place in southern Ontario. Much of this is based on the attractions of our historical roots and our continued use of the original wards/townships augments this.

I was a representative on the Citizens' Assembly. This process did suggest a reduction in size. Unfortunately, maintaining the status quo was not was encouraged or seriously considered as an option. Also, quite a few of the members of the Assembly had absolutely no understanding of municipal government nor had they been in the County for any length of time. This lead to some very uninformed decisions.

If this process continues, it will continue to divide the County, taking up an inordinate amount of Council time, resources (of Council and staff) and may eventually even lead to a battle at OMB.

As a Council you have very difficult decisions to make over the next four years ... infrastructure, development and the care of your residents. Please do not devote any more time on this issue. Leave the County as it is.

Sincerely,

Kathy Vowinckel

Laura Cunliffe

From: Doug M Parker [REDACTED]
Sent: June-02-15 12:50 PM
To: AAA - Clerks Office
Subject: Fwd: Council Structure and Size

Begin forwarded message:

From: Doug M Parker [REDACTED]
Subject: Council Structure and Size
Date: June 2, 2015 at 12:48:33 PM GMT-4
To: clerks@pecounty.on.ca

I believe that municipal government , given its responsibilities, (such as garbage , water , sewage , roads , public housing , and especially zoning) is the level most closely connected to the daily lives of its citizens . Therefore it should be as democratic as possible - the more representation per citizen , the better . People should feel that their elected representative is not only aware of their issues but that he or she is accessible and responsive to their concerns . The size of the constituency is therefore vital to having such a councillor .

Since municipal candidates do not usually run for a political party the voter's familiarity with the candidate as a person is an essential factor in deciding one's vote . The size of the constituency is therefore vital to one's chances of being familiar with the candidates as people . The councillors who have represented South Marysburgh have been active in the community, widely known , been aware of our issues as well as those of the County as a whole , and have listened to us . Amalgamating with other wards will undermine the chances having such councillors .

Along with the Milford Fair , Mount Tabor and the Mummers , our Town Hall , the Recreation Committee , village , local businesses , Black River Cheese Company , other local businesses , churches and our unique history and geography have all been important in defining our sense of community . These are all the "ties that bind " but in addition there must be a political tie. The councillor provides that essential tie . Amalgamating with other wards will undermine the political tie that is so important in defining our sense of community .

Reducing the number of councillors will not lead to savings as councillors will surely have to be paid more as the size of their constituencies increase .

Reducing the number of councillors will not guarantee greater efficiency . Efficiency rather depends on the ability of the mayor to lead and the quality of the councillors elected . Democracies have never claimed to be the most efficient form of government or the easiest way to make decisions - dictatorships make that claim .

For the above reasons it is important and highly desirable the the County governance remain as it is presently constituted .

Doug Parker
[REDACTED]

Kim White

From: Robert Rogers [mailto:robert.rogers@hmail.co.uk]
Sent: June-03-15 7:33 AM
To: Kim White
Subject: Council Review Proposal

Dear Ms. White,

In the upcoming review of the size of Council and the related ward boundary configuration I would like to request that the following option be considered: **'At Large' election of Councillors.**

This option appears to have a good deal of support in the public, notwithstanding that there are campaigning challenges for candidates. This model solves 'rep by pop', doesn't affect historical boundaries and allows for different Council size. It would be interesting to get the public perspective on this option and we may find that it is quite different from the political perspective.

Respectfully submitted
Robert Rogers

Laura Cunliffe

From: Bruce Dowdell [REDACTED]
Sent: June-04-15 8:29 AM
To: AAA - Clerks Office
Subject: [Fwd: Council Downsizing]

----- Original Message -----

Subject: Council Downsizing

From: "Bruce Dowdell" [REDACTED]

Representation by Population without taking into account geographical and cultural differences is a flawed concept. Look at our provincial government. The Province is run by the GTA and they don't understand, nor do they care about rural Ontario.

Similar situations exist here in Prince Edward County. Ameliasburgh has different problems than we have in South Marysburgh and even South Marysburgh is different than North Marysburgh in several ways and definitely different than Picton. We need representation by a Councilor living in each of these Wards.

The problem is not with the number of Councilors but rather the quality. We need men and women who are able to objectively look at a situation not only from their Ward's point of view but The County as a whole. If there is a real problem then try and find a compromise. If a Council cannot work together, then it will be just as dysfunctional with nine members as with sixteen.

I wonder how many residents know or ever contact their Councilors. Do they even need three Councilors in Ameliasburgh.

A smaller Council must have representation from each Ward.

Bruce Dowdell
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

Submission for Review of the size of Council

Responding to a 2009 Council commitment that it would consult the citizenry, the OMB rejected a Ward Boundary Appeal by Lyle McBurney and myself, in which equitable representation by 10 councillors would be achieved by changing some ward boundaries, for a 10-ward configuration. It has since become clear that **County voters prefer to retain all existing ward boundaries.**

In accordance with that ruling of the OMB, with our subsequent ballot question, and in accordance with the report of its consequent Citizens' Assembly, I believe that **Council is now obliged to act on citizens' wishes, and establish a Council size of 10 Councillors and a Mayor.**

This 11 member council could be achieved by adopting the North/South 2-ward configuration recently proposed by Mayor Quaiff, or by adopting a variation of the 3-ward NEW configuration proposed by Gary Mooney, in which a tenth Councillor could be elected at large, to serve as Deputy Mayor.

Either the Quaiff North/South configuration or a modified Mooney NEW configuration would provide equitable voter representation in a Council that is not embarrassingly oversized when compared with other municipalities. A modified Mooney configuration would be less costly for campaigning candidates because electoral ward sizes would be smaller than with a 2-ward configuration. It could achieve the recommended number of 10 councillors by adding the position of Deputy Mayor, which may help by offloading some files from the Mayor as his/her workload increases in future. But if Council does not want a Deputy Mayor, it could be forgiven for choosing either a 2-ward North/South configuration or a 3-ward NEW configuration having 9 councillors and a Mayor.

The choice is simple. It is now time to finally resolve the matter and move on to the County's more important business at hand.

Jim McPherson
South Marysburgh

Charles and Arline de Bourbon

341 Wilson Road
Hillier, Ontario
K0K 2T0

RECEIVED

JUN 05 2015

MAYOR'S OFFICE

Council of Prince Edward County
Att K. White, Clerk
332 Main st Picton
K0K 2T0

Dear Sirs,

I find it alarming that you are asking for assistance after years of study and meetings and input from Special Committees. This is exactly why you must act because with 15 members of Council you will never agree. I come from Markham where we had 8 Councillors for 250.000 people and decisions were made weekly. Here even now there are Councillors who feel that 83% of the people do not form a majority. If everyone would have voted it would still have been 83%.

I live in Hallowell but my address is Hillier. If anyone asks me where I live I must tell them "just north of Wellington" nothing else makes any sense so for me Wards mean nothing but plan "NEW" seems to make the most sense.

You have almost all promised to make this file a priority before the election so do it !

Yours sincerely

Charles & Arline de Bourbon

Communications Plan - Public Survey – Preferred Public Option for Size of Council

Objective: To identify communications tools and timing that will assist in communicating appropriate dates and information to the public about the ‘Size of Council – Preferred Options’ public survey to be held in September 2015. Investing in thorough public communications will improve survey response, increasing the validity of the public engagement process as related to determining the most appropriate size of Council.

Communications Tactic	Details	Date
Website ‘Size of Council’ webpage	<ul style="list-style-type: none"> • Details of preferred options • FAQ on size of Council, options, why changes need to be made, etc. • Details on why public consultation must take place • Dates and locations of town hall meetings 	August 26
News Release	<ul style="list-style-type: none"> • Announcing Council’s decision re: preferred 2 options • Requesting public comment on preferred option via various surveys • Online Survey URL • Places to access hard copy survey • Dates and locations of town hall meetings 	August 26 Sept 14 (if follow-up required)
Print Advertisement	<ul style="list-style-type: none"> • Condensed version of News Release information. 	September 2 - 23
Radio Advertisement	<ul style="list-style-type: none"> • Condensed version of News Release information. 	September 2 - 23
Social Media Promotion	<ul style="list-style-type: none"> • Reminders and posts throughout month of September, • Links to survey, news release, ads, etc. reminders and information • Dates and locations of town hall meetings 	September 1 - 30
Community Posters	<ul style="list-style-type: none"> • Condensed version of News Release information with ‘takeaway’ slips that include survey URL 	September 1 - 30
Email Blasts	<ul style="list-style-type: none"> • Staff/Council to send email with prmo to various groups/committees to help spread the word • Include survey URL and information 	September 1, September 14 if reminder is necessary
Town Hall Meetings	<ul style="list-style-type: none"> • To occur in all wards, at dates as determined by Clerk/Councillors. To be publicized through all the abovementioned methods. 	During the month of September 2015
SURVEY	PUBLIC SURVEY TO DETERMINE COUNCIL OPTIONS	Sep 1 – 30, 2015
News Release	Announcing findings of survey, to be included in a report to Committee of the Whole	October 29
News Release	Announcing final decision of Council, next steps	November 2015

ON-LINE AND HARD COPY SURVEY

SIZE OF COUNCIL REVIEW AND NEW ELECTORAL BOUNDARY OPTIONS

County Council has identified the need to address the size of Council as one of its goals for 2015. As part of their Review of the Size of Council, a public consultation is being conducted to evaluate public opinion and preferred direction on this issue.

Through an extensive review process, County Council has identified three potential options to resolve the issue of the Size of Council. Feedback from this survey will help inform Council's decision on this issue, to be made at the XXX meeting of Council.

Please note: This survey is only for residents of the County of Prince Edward, and/or the owners and/or spouses of owners of property in the County of Prince Edward.

HOW DO YOU WANT COUNCIL TO PROCEED WITH THE REVIEW OF THE SIZE OF COUNCIL?

Please select your preferred option below:

- ☐ **No Change** – Maintain Status Quo of 15 Councillors plus Mayor
- ☐ New Option 1 –
- ☐ New Option 2 -

Please use the space below to provide any additional comments relevant to your selection and/or this issue:

RESPONDANT VALIDATION

By checking the box/signing my name below, I recognize and certify that this response has been completed by the undersigned, and that I acknowledge and understand that in order to maintain the accuracy and integrity of this public consultation process that only one response will be provided on behalf of the undersigned.

First Name:

Last Name:

Contact Information:

Please note: Please provide your name as it would appear on your Voter's Card, your Municipal Tax Bill, or your Water Bill. Your name is required to validate the survey and ensure that respondents are residents of the Municipality, or owners/spouses of owners of property in the Municipality. This information is being collected under the *Municipal Freedom of Information and Privacy Act* and will not be used for any other purpose.